Aberdeen	Unplanned	Unplanned Bed Days	A&E Attendances &	Delayed Discharge	Last 6 months of life	Balance of Care
City HSCP	Admissions		seen within 4 hours	Bed Days	spent in community	(resident in non-
						hospital setting)
		2016/17 7,321,				Care Home, 0.04% in a
		2017/18 (to Sep 17)				Hospice/Palliative
		1,530 3% reduction in				Care Unit, 0.1% in a
		number of unscheduled				Community Hospital
		bed days from 2015/16				and 1.64% in a Large
		to 2016/17				Hospital.
Objective	Projecting that	Projecting that 2017/18	Projecting that 2017/18	Projecting that 2017/18	The objective will be	The objective will be
	2017/18 will outturn	will outturn at almost a	will outturn at a 0.08%	will outturn at a 35%	to achieve a 1%	to achieve a 0.2%
	at a 0.8% decrease on	30% decrease on the	increase on 2016/17	decrease on 2016/17	increase on the	increase on the
	2016/17 figure i.e. to	2016/17 figure i.e. to	figures i.e. to 45,495 the	figures i.e. to 17,780	2016/17 figure to	2016/17 figure to
	21,099, the objective	104,142 the objective	objective would be to	and given that we feel	achieve 90% by the	achieve 98.5% by the
	will be to return to	would be to maintain a	achieve a reduction on	much of the quick win	end of 2018/19	end of 2018/19.
	achieving a reduction	steadier rate of decline	the 2017/18 figure closer	improvements have		
	on the 2017/18 figure	in 2018/19 to a level of	to that achieved from	already been achieved,		
	closer to that of the	5% below the 2017/18	2015/16 to 2016/17 i.e.	the objective would be		
	reduction achieved	figure i.e. an annual	2% achieving an annual	to maintain this		
	from 2015/16 to	total of 98,921	total of 44.585.	reduction at a more		
	2016/17 i.e. 2%,			stable rate of 5% on the		
	achieving an annual		Additionally, the	2017/18 rate i.e. to an		
	figure of 20,677 by the		objective will be to	annual total of 16,891.		
	end of 2018/19.		improve the attendances			
			seen within 4 hours to			
			the 2016/17 rate of 95%.			

Note: Most of the initiatives listed below are at the early stages of implementation. Whilst we anticipate that the impact they will have on people's health and wellbeing will ultimately be significant, our approach is to achieve a steady, sustainable step change. The objectives listed above will be continuously reviewed as the initiatives become embedded and evidence becomes available as to the level of impact on each of the improvement indicators.

Aberdeen	Unplanned	Unplanned Bed Days	A&E Attendances &	Delayed Discharge	Last 6 months of life	Balance of Care
City HSCP	Admissions		seen within 4 hours	Bed Days	spent in community	(resident in non-
						hospital setting)
City HSCP How will it be achieved	Focus on locality needs and solutions Implementing the Acute Care at Home model Implementing the Integrated Neighbourhood Care in Aberdeen (INCA) model Increasing availability of care through strategic commissioning (particularly intermediate care and creative use of SDS options) Continued geriatric support to the ED at ARI achieving diagnosis-	Focus on locality needs and solutions Implementing the Acute Care at Home model Implementing the Integrated Neighbourhood Care in Aberdeen (INCA) model Increasing availability of care through strategic commissioning (particularly intermediate care and creative use of SDS options) Continued geriatric support to the ED at ARI achieving diagnosistreatment-home where clinically safe	 Focus on locality needs and solutions Implementing the Acute Care at Home model Implementing the Integrated Neighbourhood Care in Aberdeen (INCA) model Increasing availability of care through strategic commissioning (particularly intermediate care and creative use of SDS options) Modernisation of Primary Care Increased use of Technology Enabled Care and Responder Services 	Focus on locality needs and solutions Implementing the Acute Care at Home model Implementing the Integrated Neighbourhood Care in Aberdeen (INCA) model Increasing availability of care through strategic commissioning (particularly intermediate care and creative use of SDS options) Continued geriatric support to the ED at ARI achieving diagnosistreatment-home where clinically safe	 Focus on locality needs and solutions Implementing the Acute Care at Home model Implementing the Integrated Neighbourhood Care in Aberdeen (INCA) model Increasing availability of care through strategic commissioning (particularly palliative and end of life care) Modernisation of Primary Care Increased use of Technology Enabled Care and Responder 	hospital setting) Focus on locality needs and solutions Implementing the Acute Care at Home model Implementing the Integrated Neighbourhood Care in Aberdeen (INCA) model Increasing availability of care through strategic commissioning (particularly intermediate care and creative use of SDS options) Focus on enablement models of care. Modernisation of Primary Care
	treatment-home	to do so.	· Implementing Link	to do so.	Services	· Increased use of
	where clinically	· Modernisation of	Workers	· Modernisation of	· Targeted Support	Technology
	safe to do so.	Primary Care	 Increased Pharmacy 	Primary Care	for Carers	Enabled Care and
	 Modernisation of 	· Increased use of	Support in GP	· Increased use of	· Increased	Responder
	Primary Care	Technology Enabled	practices	Technology Enabled	adoption and roll	Services

Aberdeen	Unplanned	Unplanned Bed Days	A&E Attendances &	Delayed Discharge	Last 6 months of life	Balance of Care
City HSCP	Admissions		seen within 4 hours	Bed Days	spent in community	(resident in non- hospital setting)
	 Increased use of Technology Enabled Care and Responder Services Implementation of Link Workers Increased Pharmacy Support to GP practices Targeted Support for carers 	Care and Responder Services Implementation of Link Workers Increased Pharmacy Support to GP practices Targeted support for carers	Increased GP locality collaboration — widening access to primary care	Care and Responder Services Implementation of Link Workers Increased Pharmacy Support to GP practices Targeted Support for Carers Implementation of the Delayed Discharge Action Plan	out of Anticipatory Care Plans in respect of end of life care as soon as possible in the pathway Continued, active participation in the Palliative Care Strategy Group	 Implementation of Link Workers Increased Pharmacy Support to GPs Targeted Support for Carers Increased GP locality collaboration – widening access to primary care
Progress (updated by ISD)						
Notes	ACH&SCP are 12% below the Scottish average for Emergency Admissions and very close to the 25th percentile rate (per 100,000 population).	ACH&SCP are 9% below the Scottish average for Unplanned Bed Days. We will seek to undertake further detailed analysis of unplanned bed days in relation to Geriatric Long Stay and Mental Health.	ACH&SCP has one of the lowest rates of A&E attendance of any partnership in Scotland however we are still committed to improving on this.	ACH&SCP have already achieved a 68% (3,034) reduction in DD Bed Days between Feb 15 and Sep 17 as a result of a rigorous action plan. We have moved from being the 2 nd worst partnership to the 12 th best.	ACH&SCP are above the Scottish average in this indicator (87%) and the highest placed City based partnership. Dying at home is a personal choice and rural partnerships have the highest percentages this indicator.	Most partnerships have a similarly high percentage for the overall number of those resident in a non-hospital setting the variance tends to be between supported and unsupported and this will be given further analysis during 2018/19.